ECE PPD1 Overview Page Standards Alignment—Behaviors & Skills—Master Rubric Row

IL ECE Gateways Competency: PPD1: Demonstrates professionalism in image, behavior, and disposition			
Proposed NAEYC Standard & Competency Alignment Standard 6a (6a-LVL1-1) Standard 6b (6b-LVL1-2)	IPTS (2013) Alignment 9H, 9I, 9T	InTASC Alignment 3(r), 10(i)	

Behaviors and Skills:

Demonstrates professionalism in interactions and communication

- Listens and responds with an open mind to suggestions;
- Communicates with honesty, respect, and integrity;
- Uses current research-based strategies and practical applications (evidence-based strategies) to address conflict;
- Seeks out and considers the opinions of others;
- Demonstrates empathy in interactions with children, family, and colleagues;
- Applies practices designed to understand individual perspectives (culture, gender, socioeconomic, etc.);
- Uses verbal and non-verbal language, behaviors, and interactions that demonstrate emotional control and empathy;
- Responds appropriately to the actions and reactions of others (demonstrates self-regulation, takes others' perspectives into account, seeks clarification as needed), identifies personal responsibility in conflict
- Identifies as a member of the early childhood profession (6a-LVL1-1)

Demonstrates professionalism in ethics and responsibility (6b-LVL1-2):

- Protects and maintains confidentiality
- Practices sensitivity and respect for young children, their families, and colleagues
- Is dependable and responsible in time management (e.g. demonstrates engagement, present, meets deadlines, responds in a timely manner)
- Maintains accurate records (child and family)
- Uses digital devices responsibly and appropriately (maintains appropriate child protections, follows current guidance regarding appropriate digital use, including social media)
- Implements practices that respect student and family privacy both electronically and in hard copy
- Uses social media in respectful and professional ways
- Dresses professionally for context/situation
- Maintains professional relationships with families and staff (e.g. establishes appropriate boundaries, demonstrates a clear understanding of and responsiveness to defined role)

Demonstrates professionalism in reflection and flexibility:

- Seeks out and applies feedback to professional practice
- Provides an accurate reflection on strengths and opportunities for growth
- Appropriately adapts to new and unexpected situations

	ECE Professionalism Master Rubric				
Competency	Competent				
	Checklist Criteria	Assess			
PPD1:	Interactions & Communication:				
Demonstrates	Listens and responds with an open mind to suggestions				
professionalism in image, behavior,	Communicates with honesty, respect, & integrity				
and disposition	Addresses conflict appropriately				
und disposition	Seeks and considers the opinions of others				
NAEYC : 6a, 6b (6a- LVL1-1-2, 6b-LVL1-2)	Demonstrates empathy				
IPTS : 9H, 9I, 9T	Seeks to understand individual perspectives (cultural, gender, socio-economic, etc.)				
InTASC : 3(r), 10(i)	Verbal and non-verbal language, behaviors and interactions demonstrate emotional control and maturity				
	Responds appropriately to actions and reactions of others				
	Identifies personal responsibility in conflict				
	Ethics & Responsibility:				
	Protects and Maintains confidentiality				
	Is dependable and responsible in time management (Present, on time, engaged, meets deadlines, responds in a timely manner)				
	Is on-task, engaged & prepared				
	Maintains accurate records				
	Uses digital devices responsibly and appropriately				
	Respects student and family privacy both hard copy and electronically				
	Uses social media in respectful and professional ways				
	Dresses professionally for context/situation				
	Maintains professional interactions with staff & families				

Reflection & Flexibility:	
Seeks and uses feedback from others	
Incorporates feedback in subsequent practice	
Reflects accurately regarding own strengths and weaknesses	
Adapts to unexpected or new situations	

Green = Level 3 Orange = Level 4

Blue = Level 5

ECE PPD2 Overview Page Standards Alignment—Behaviors & Skills—Master Rubric Row

IL ECE Gateways Competency: **PPD2**: Describes historical and present-day representations of the fields of early childhood general education, early childhood special education, and early intervention and how individual experiences and values influence perspective and practice within these fields

Proposed NAEYC Standard & Competency Alignment	IPTS (2013) Alignment	InTASC Alignment
Standard 6a (6a-LVL1-2, 6a-LVL2-1-3, 6a-LVL2-1 & -3)	1F, 9G	3(g), 4(q), 10(s)

Behaviors and Skills:

- Describes foundations (historical, theoretical, philosophical) of the fields of early childhood general education, early childhood special education (6a-LVL2-1)
- Describes the connections between the collaborating professions (e.g. special education, speech pathology, occupational therapy, physical therapy, bilingual education) related to the early childhood field (6a-LVL1-2)
- Articulates how current research, policies, values and experiences within each field influence professional practice, perspective, program design and structure
- Identifies broader contexts and basic policy issues in the profession (e.g. compensation and financing; standards setting and assessment in young children; and issues of equity, bias and social justice that affect young children, families, communities and colleagues) (6a-LVL1-3; 6a-LVL2-3)

ECE Professionalism Master Rubric					
Competency	Distinguished	Competent	Developing	Unacceptable	Unable to Assess

historical and theoretical and present-day philosophical foundations philosophical	nd theoretical and theore	etical and
representations of the fields of early of the fields the fields of early childhood general of the fields	of early of the field of early of the childhood general of the	sophical foundations e field of early hood general ation inaccurately
education, early childhood special education special education special education special education education, and early intervention and how individual experiences within each special education special educatio	Articulates how current research, values and experience influence professional practice, perspective, gen and the early childhood field Articulates how current research, values and experience influence experience influence professional practice, perspective, program design and structure within the early childhood field within	ulates how current arch, values and rience influence essional practice, pective, program an and structure n the early childhood in a way that is

Green = Level 3 Orange = Level 4

ECE PPD3 Overview Page Standards Alignment—Behaviors & Skills—Master Rubric Row

IL ECE Gateways Competency: **PPD3**: Aligns professional practice with applicable standards and guidelines, legal and ethical considerations for confidentiality and impartiality, state and federal laws, and the expectations of relevant professional organizations

Proposed NAEYC Standard & Competency Alignment	IPTS (2013) Alignment	InTASC Alignment
Standard 6b (6b-LVL1-1-4, 6b-LVL2-3)	1D, 3A, 30, 4F, 7N, 8I, 9B, 9C, 9I,	2(a), 2(h), 4(n), 7(b), 7(g), 9(a), 9(c), 9(f),
	9R, 9S	9(g), 9(j), 9(k), 9(o), 10(i), 10(j)

Behaviors and Skills:

- Aligns practice with relevant laws (e.g., child abuse and neglect, health and safety practices, and the rights of children with developmental delays and disabilities) (6b-LVL1-3)
- Aligns professional practice with applicable standards and guidelines (e.g., local, state and national guidelines; position statements from professional associations) (6b-LVL1-4)
- Articulates the importance of confidentiality and impartiality (6b-LVL1-2)
- Connects to professional organizations (through membership or regular use of resources) (6b-LVL2-3)
- Aligns behavior with a professional code of ethics (e.g. NAEYC Code of Ethical Conduct) (6b-LVL1-1)

ECE Professionalism Master Rubric					
Competency	Distinguished	Competent	Developing	Unacceptable	Unable to Assess
PPD3: Aligns professional practice with applicable standards and guidelines, legal and ethical	Explains and justifies professional practice with applicable standards and guidelines and legal and ethical considerations. Articulates reasons for confidentiality and	Aligns professional practice with applicable standards and guidelines and legal and ethical considerations Articulates the importance of confidentiality and	Aligns professional practice with applicable standards and guidelines and legal and ethical considerations Articulates the importance of confidentiality and	Alignment of professional practice with applicable standards and guidelines and legal and ethical considerations not present	
considerations for confidentiality and	impartiality. Values participation in	impartiality	impartiality	The importance of confidentiality and	

impartiality, state and federal laws,	professional organizations and models a professional	Connects to professional organizations and aligns	Partial connections to professional organizations	impartiality not described	
and the	code of ethics	behavior with a	and demonstration of	Lacking connections to	
expectations of		professional code of ethics	behavioral alignment with	professional	
relevant	Aligns and justifies		professional code of ethics	organizations and	
professional	professional practice with			demonstration of	
organizations	applicable standards and			behavioral alignment with	
	guidelines and legal and			professional code of ethics	
NAEYC : 6b (6b-LVL1-1-	ethical considerations				
4, 6b-LVL2-3) IPTS: 1D, 3A, 3O, 4F, 7N, 8I, 9B, 9C, 9I, 9R, 9S InTASC: 2(a), 2(h), 4(n), 7(b), 7(g), 9(a), 9(c), 9(f), 9(g), 9(j), 0(c), 10(c), 10(c)	Articulates the importance of confidentiality and impartiality				
9(k), 9(o), 10(i), 10(j)	Models a professional code of ethics				

Green = Level 3

Orange = Level 4

Blue = Level 5

ECE PPD4 Overview Page Standards Alignment—Behaviors & Skills—Master Rubric Row

IL ECE Gateways Competency: PPD4: Utilizes effective, ethical, culturally competent communication and				
collaboration skills when interacting with children, families, and colleagues and as a member of early childhood teams				
Proposed NAEYC Standard & Competency Alignment	IPTS (2013) Alignment	InTASC Alignment		
Standard 6c (6c-LVL1-1, 6c-LVL2-2)	4J, 6E, 7N, 8C, 8K, 8L, 8M, 8N,	3(f), 8(q), 9(c), 9(d), 10(a), 10(b), 10(c),		
Standard 6e (6e-LVL1-1-4)	80, 8P, 8Q, 8R, 8S, 9L, 9M	10(d), 10(g), 10(k)		

Behaviors and Skills:

- Utilizes respectful, responsive, culturally and linguistically sensitive language and gestures (6e-LVL1-2)
- Utilizes respectful, responsive, culturally and linguistically sensitive tone (6e-LVL1-3)
- Utilizes appropriate grammar, spelling, and terms when interacting with young children, families, and colleagues (6e-LVL1-3)
- Uses technology with facility when interacting with children, families, and as a member of an early childhood team (6e-LVL1-4)
- Communication and collaboration skills used reflective of a commitment to continuous learning (6c-LVL1-1)
- Advocacy skills are demonstrated (identifying a challenge, utilizing communication and collaboration skills to address challenge)
- Employs communication and collaboration skills that are reflective of appropriate professional expectations and current technologies (6e-LVL1-2)

Master Rubric Row

	ECE Professionalism Master Rubric				
Competency	Distinguished	Competent	Developing	Unacceptable	Unable to Assess
PPD4: Utilizes effective, ethical, culturally competent communication and collaboration skills when interacting with children families, and colleagues and as a member of early childhood teams NAEYC: 6c, 6e (6c-LVL1-1-4) IPTS: 4J, 6E, 7N, 8C, 8K, 8L, 8M, 8N, 80, 8P, 8Q, 8R, 8S, 9L, 9M InTASC: 3(f), 8(q), 9(c), 9(d), 10(a), 10(b), 10(c), 10(d), 10(g), 10(k)	Utilizes, models, and leads others in using respectful, responsive, culturally and linguistically sensitive communication and collaboration skills when interacting with children, families, and as a member of an early childhood team Communication and collaboration skills used are ethical and supportive of advocacy	Utilizes respectful, responsive, culturally and linguistically sensitive communication and collaboration skills when interacting with children, families, and as a member of an early childhood team. Communication and collaboration skills used are ethical and supportive of advocacy	Utilizes communication and collaboration skills when interacting with children, families, and as a member of an early childhood team	Utilizes communication and collaboration skills when interacting with children, families, and as a member of an early childhood team lacking in respect, responsiveness, and cultural and linguistic sensitivity	

Yellow = Level 2

Green = Level 3

Orange = Level 4

ECE PPD5 Overview Page Standards Alignment—Behaviors & Skills—Master Rubric Row

IL ECE Gateways Competency: **PPD5**: Engages in reflection and the design of a professional development plan with the goal of improving professional practice and fostering professional growth

the goar of improving professional practice and rostering professional growth				
Proposed NAEYC Standard & Competency Alignment	IPTS (2013) Alignment	InTASC Alignment		
Standard 4c (4d-LVL2-1 & 2)	1F, 9D, 9E, 9I, 9K	4(q), 9(a), 9(b), 9(e), 9(k), 9(l), 9(m), 9(n),		
Standard 6c (6c-LVL1-1, 6c-LVL2-3, 6c-LVL3-1)		10(f), 10(i), 10(s)		
Standard 6d (6d-LVL1-1-4)				

Behaviors and Skills:

- Designs a professional development plan that incorporates self-reflection, self-assessment, and self-care
 - o examines own work, (6d LVL1-1)
 - o reflects of sources of professional knowledge, (6d LVL1-3)
 - o explores assumptions about the field of early childhood, (6cLVL1-1)
 - o identifies non-dominant sources of information to supplement knowledge) (6d LVL1-4)
 - o Identifies strategies for self-care in routines to maintain positive engagement with young children and professionalism with families and colleagues
- Includes within professional development plan attention to current professional role and plans to continue professional development and growth
 - o participation in collaborative learning communities, (6c LVL3-1) (6d LVL1-2)
 - o pursuit of strength-based approaches to research-base and theoretical perspectives (6c LVL2-3)

ECE Professionalism Master Rubric					
competency Distinguished competent Developing onacceptable					Unable to Assess
PPD5: Engages in reflection and the design of a professional development plan	Designs a professional development plan that incorporates self-reflection and self-assessment	Designs a professional development plan that incorporates self-reflection and self-assessment	Designs a professional development plan that incorporates self-reflection and self-assessment	Designs a professional development plan lacking in self-reflection and self-assessment	

with the goal of	Includes within	Includes within		
improving	professional development	professional development		
professional	plan attention to current	plan attention to current		
practice and	professional role and plans	professional role and plans		
fostering	to continue professional	to continue professional		
professional	development and growth	development and growth		
growth				
	Develops meaningful,			
NAEYC : 4d, 6c, 6d (4d-	specific, collaborative goals			
LVL2-1 & 2, 6c-LVL1-1,	to support attainment of			
6c-LVL2-3, 6c-LVL3-1, 6d-LVL1-1-4)	plan			
IPTS : 1F, 9D, 9E, 9I, 9K				
InTASC : 4(q), 9(a), 9(b),				
9(e), 9(k), 9(l), 9(m),				
9(n), 10(f), 10(i), 10(s)				

Green = Level 3 Orange = Level 4

Blue = Level 5

ECE PPD6 Overview Page Standards Alignment—Behaviors & Skills—Master Rubric Row

IL ECE Gateways Competency: PPD6: Creates a professional philosophy that guides development as a practitioner					
and advocate					
Proposed NAEYC Standard & Competency Alignment IPTS (2013) Alignment InTASC Alignment					
9D, 9E, 9I, 9K, 9O, 9P, 9Q	9(a), 9(d), 9(k), 10(i), 10(j), 10(k), 10(s)				
	IPTS (2013) Alignment				

Behaviors and Skills:

- Produces a professional philosophy that is holistic in its exploration of current and future roles as a practitioner and advocate
- Includes theory and evidence-base that underlies philosophy (6b-LVL2-2)
- Describes strategies to advocate for resources and policies that support young children and their families as well as for early childhood educators (6a-LVL2-4)
- Outlines contributions supportive of ongoing development as a professional (e.g. participation in collaborative learning communities, pursuit of research-base and theoretical perspectives, strength-based approaches to research and practice) (6d-LVL2-1)

Master Rubric Row

	ECE Professionalism Master Rubric						
Competency	Distinguished	Competent	Developing	Unacceptable	Unable to Assess		
PPD6: Creates a professional philosophy that guides development as a practitioner and advocate NAEYC: 6a, 6b, 6d (6a-LVL2-4, 6b-LVL2-2, 6d-LVL2-1) IPTS: 9D, 9E, 9I, 9K, 9O, 9P, 9Q InTASC: 9(a), 9(d), 9(k), 10(i), 10(j), 10(k), 10(s)	Produces a professional philosophy that is holistic in its exploration of current and future roles as a practitioner and advocate Includes theory and evidence-base for philosophy and attention to factors that support ongoing development as a professional Philosophy includes attention to contextual factors that will nurture and support ongoing development	Produces a professional philosophy that is holistic in its exploration of current and future roles as a practitioner and advocate Includes theory and evidence-base for philosophy and attention to factors that support ongoing development as a professional	Produces a professional philosophy that is holistic in its exploration of current and future roles as a practitioner and advocate	Produces a professional philosophy that is limited in explore of current and future role, and lacks exploration of theory, evidence base, and supportive contextual factors			

Yellow = Level 2

Green = Level 3

Orange = Level 4

ECE PPD7 Overview Page Standards Alignment—Behaviors & Skills—Master Rubric Row

IL ECE Gateways Competency: PPD7: Describes processes, procedures and identified roles within successful early				
childhood teams				
IPTS (2013) Alignment	InTASC Alignment			
5Q, 8B, 8D, 8E, 8F, 8G	10(n), 10(r)			
	IPTS (2013) Alignment			

Behaviors and Skills:

- Describes own role and the roles of others in successful early childhood teams
- Describes processes and procedures (e.g. record keeping, organization, establishing and maintaining collaborative foundations) that influence the success of early childhood teams (6cLVL3-3)

	ECE Professionalism Master Rubric					
Competency	Distinguished	Competent	Developing	Unacceptable	Unable to Assess	
PPD7: Describes processes, procedures and identified roles within successful early childhood teams NAEYC: 6c (6c-LVL3-3) IPTS: 5Q, 8B, 8D, 8E, 8F, 8G InTASC: 10(n), 10(r)	Describes own role and roles of others in successful early childhood teams Describes processes and procedures that influence the success of early childhood teams Describes the role of families and appropriate professionals who can enhance processes and procedures supporting children and programs within early childhood	Describes own role and roles of others in successful early childhood teams Describes processes and procedures that influence the success of early childhood teams	Describes own role and roles of others in successful early childhood teams	Describes early childhood teams. Description lacking understanding of roles, processes and procedures		

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Green = Level 3 Orange = Level 4

Blue = Level 5

ECE PPD8 Overview Page Standards Alignment—Behaviors & Skills—Master Rubric Row

IL ECE Gateways Competency: **PPD8**: Engages in written, verbal and non-verbal communication skills with children, families, and colleagues that support culturally, linguistically, and ability diverse populations; program functioning; family and community collaboration; and healthy child development and learning

Proposed NAEYC Standard & Competency Alignment	IPTS (2013) Alignment	InTASC Alignment
Standard 6e (6e-LVL3-1)	4J, 6E, 6Q, 7N, 9L, 9N	1(c), 3(a), 3(c), 3(f), 9(c), 10(d), 10(q)

Behaviors and Skills:

- Provides examples and evidence of written, verbal and non-verbal communication with children, families, and colleagues supportive of culturally, linguistically, and ability diverse populations; family collaboration and development; community collaboration; and healthy child development and learning (6e-LVL3-1)
- Communication supports infrastructure that includes effective record maintenance promoting program functioning and connections to community resources

ECE Professionalism Master Rubric						
Competency	to Asses					
PPD8: Engages in written, verbal and non-verbal communication skills with children, families, and colleagues that support culturally, linguistically, and	Models examples and evidence of written, verbal and non-verbal communication with children, families, and colleagues supportive of culturally, linguistically, and ability diverse populations; family collaboration and	Provides examples and evidence of written, verbal and non-verbal communication with children, families, and colleagues supportive of culturally, linguistically, and ability diverse populations; family collaboration and	Provides examples and evidence of written, verbal and non-verbal communication with children, families, and colleagues Communication supported by infrastructure that	Provides incomplete/inaccurate examples and evidence of written, verbal and non- verbal communication with children, families, and colleagues Communication lacks		
ability diverse	development; and healthy	development; community	includes effective record	infrastructure that		

populations;	child development and	collaboration; and healthy	maintenance	includes effective record	
program	learning	child development and		maintenance	
functioning; family		learning			
and community	Communication supported				
collaboration; and	by infrastructure that	Communication supported			
healthy child	includes effective record	by infrastructure that			
development and	maintenance system that	includes effective record			
learning	promotes program	maintenance that promotes			
	functioning, and	program functioning, and			
NAEYC : 6e (6e-LVL3-1)	connections to community	connections to community			
IPTS : 4J, 6E, 6Q, 7N, 9L,	resources	resources			
9N InTASC: 1(c), 3(a), 3(c),					
3(f), 9(c), 10(d), 10(q)					
- (), - (-), - > (-), (-)					

Green = Level 3

Orange = Level 4

Blue = Level 5

ECE PPD9 Overview Page Standards Alignment—Behaviors & Skills—Master Rubric Row

LECE Gateways Competency: PPD9: Applies key legal, ethical, regulatory, and interpersonal skills reflective of					
professionalism and leadership within early childhood settings					
Proposed NAEYC Standard & Competency Alignment IPTS (2013) Alignment InTASC Alignment					
Standard 6b (6b-LVL3-3)	1D, 3A, 3O, 4F, 7H, 7N, 8F, 9E, 9I,	2(a), 2(h), 4(n), 7(b), 7(g), 9(c), 9(d), 9(f),			
Standard 6c (6c-LVL3-1 & 2)	9P, 9R, 9S	9(j), 10(i), 10(k), 10(p), 10(s)			

Behaviors and Skills:

- Professionalism and leadership evidenced by application of legal, ethical, and regulatory standards (e.g. DCFS licensing, Excelerate, school code) to decision-making within early childhood settings (6b-LVL3-3)
- Professionalism and leadership evidenced by application of evidence-based practices (e.g. theory and research) to decision-making within early childhood settings (6c-LVL3-1)
- Utilizes interpersonal skills (e.g. active listening, joining and supporting, establishing consensus) to work collaboratively with teams and individuals) (6c-LVL3-2)
- Protects confidentiality and privacy in written and verbal communication and promotes impartiality in procedures and practices

	ECE Professionalism Master Rubric					
Competency	Distinguished	Competent	Developing	Unacceptable	Unable to Assess	
PPD9: Applies key legal, ethical, regulatory, and interpersonal skills reflective of professionalism and leadership within early childhood settings NAEYC: 6b, 6c (6b-LVL3-3, 6c-LVL3-1 & 2) IPTS: 1D, 3A, 3O, 4F, 7H, 7N, 8F, 9E, 9I, 9P, 9R, 9S InTASC: 2(a), 2(h), 4(n), 7(b), 7(g), 9(c), 9(d), 9(f), 9(j), 10(i), 10(k), 10(p), 10(s)	Effectively and professionally leads teams and individuals to encourage collaboration. Develops and facilitates program decisions based on professional standards. Protects confidentiality and privacy and promotes impartiality in procedures and practices Professionalism and leadership evidenced by leading teams in application of legal, ethical, and regulatory standards to decision-making within early childhood settings Models interpersonal skills supportive of working collaboratively with teams and individuals Leads teams in protecting confidentiality and privacy and promoting impartiality in procedures and practices.	Professionalism and leadership evidenced by application of legal, ethical, and regulatory standards to decision-making within early childhood settings Utilizes interpersonal skills to work collaboratively with teams and individuals Protects confidentiality and privacy and promotes impartiality in procedures and practices	Professionalism evidenced by application of legal, ethical, and regulatory standards to decision-making within early childhood settings Utilizes interpersonal skills to work with teams and individuals Protects confidentiality and privacy and promotes impartiality in procedures and practices	Professionalism not evidenced due to inaccurate/incomplete application of legal, ethical, and regulatory standards to decision- making within early childhood settings Utilizes underdeveloped interpersonal skills to work with teams and individuals Does not consistently protect confidentiality and privacy and promote impartiality in procedures and practices		

Green = Level 3

Orange = Level 4

ECE PPD10 Overview Page Standards Alignment—Behaviors & Skills—Master Rubric Row

IL ECE Gateways Competency: **PPD10**: Designs and/or participates in collaborative systems and proactive, visionary leadership that ensures the healthy functioning of the early childhood program/agency and the children and families served

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Proposed NAEYC Standard & Competency Alignment	IPTS (2013) Alignment	InTASC Alignment
	8J, 8K, 8O, 8P, 8Q, 9P, 9Q	9(d), 10(a), 10(b), 10(d), 10(j), 10(k), 10(t)

Behaviors and Skills:

- Designs and/or participates in collaborative approaches with professionals
- Demonstrates leadership through the development of program policies and procedures that reflect federal, state, and local regulations and ensure the healthy functioning of the early childhood program/agency and the children and families served
 - o Understands the basics of how public policies are developed
 - Advocate for resources and policies that support young children and their families as well as for early childhood educators, within early learning settings as well as in broader contexts such as at the local, state, federal, or national levels

ECE Professionalism Master Rubric							
Competency	Distinguished	Competent	Developing	Unacceptable	Unable to Assess		
PPD10: Designs and/or participates in collaborative systems and	Designs and/or participates in collaborative approaches with professionals supportive of interagency	Designs and/or participates in collaborative approaches with professional	Designs and/or participates in collaborative approaches with professionals	Lacks participation in collaborative approaches with professionals			
proactive, visionary leadership that ensures the healthy functioning of the early childhood program/agency	collaboration Models visionary leadership through the development of program policies and procedures that reflect	Demonstrates leadership through the development of program policies and procedures that reflect federal, state, and local regulations and ensure the	Develops program policies and procedures that reflect federal, state, and local regulations and ensure the healthy functioning of the early childhood program/	Program policies and procedures developed do not reflect federal, state, and local regulations and fail to ensure the healthy functioning of the early			
and the children and families served	federal, state, and local regulations and ensure the	healthy functioning of the early childhood program/	agency and the children and families served	childhood program/ agency and the children			

NAEYC: IPTS: 8J, 8K, 80, 8P, 8Q, 9P, 9Q InTASC: 9(d), 10(a), 10(b), 10(d), 10(j), 10(k), 10(t)	healthy functioning of the early childhood program/ agency and the children and families served	agency and the children and families served	and families served	

Green = Level 3

Orange = Level 4